



# Estelle BALIAN

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## WORK EXPERIENCE

### CONSULTANT IN FACILITATION & MEDIATION – CEO- FACILITATION FOR ENVIRONMENTAL ACTION AND LEARNING (FEAL) [HTTP://FEA-L.EU/](http://FEA-L.EU/)

Full time since 2018, Part-time from 2009 to 2017

### EUROPEAN JOINT RESEARCH CENTER- JRC

#### 2019- 2022

Trainer on Evidence for Policy- Science Policy Interfaces- Training on Evidence for Policy developed by JRC Knowledge Management Unit and Ratheneau Institute to support JRC scientists to better understand the challenges of working at the interface between science and policy, and to improve their strategy for impact and communication skills. Co-development and facilitation of the online training from April 2020 onwards.

### INRAE

#### September 2021-December 2022

Conflict mediator- Facilitation of workshops between farmers and other stakeholders in relation with environmental issues: phytosanitary (Case studies "Wine growers and local residents" and "Farmers and beekeepers"), water quality (Case study "Farmers and Collectivity and Civil Society Agglo d'Auxerre"). INRAE TRANSFORM project on the future of agriculture in a context of environmental concerns.

### EXPERTISE FRANCE- IUCN-WWF FRANCE

#### January 2022

Co-development and co-facilitation of a 4 day training for the BIODEV2030 technical assistants:

- Sector analysis and stakeholder mapping
- Multi-stakeholder dialogue and negotiation principles

<https://www.biodev2030.org/>

2021

### EKLIPSE MECHANISM (HORIZON 2020 PROJECT)

#### May-June 2021

Organization and facilitation of a one day workshop on: "Biodiversity: a cross-sectoral post-covid challenge for Europe for representatives of the European Commission Directorates General (IDG RTD, DG ENV, DG SANTE, DG TRADE, DG INTPA, DG AGRI)

### INSTITUTO ECOLOGIA APPLICATA – EUROPEAN COMMISSION- DG ENV - SERVICE CONTRACT

#### March 2018-December 2021

Service Contract nr. 07.027739/2017/771819/SER/ENV.D.3

Mediation and Facilitation for a service contract on the establishment of regional/local platforms for the coexistence of people and large carnivores.

Design and implementation of participatory processes with stakeholders in Italy (Grosseto), Sweden and France.

### PARC ODZALA-KOKOUA

#### February- March 2020

Independent evaluator- Formal evaluation of the programme WWF for the National Parc Odzala-Kokoua, Congo Brazzaville: CAD-OECD Criteria and Theory of Change analysis for the NPOK community development policy.

**June - July 2020**

Lead Facilitation- Global Online Seminar to Territorial Approach to Local Development (TALD).

[website of the event](#) The objectives of the seminar were to Increase understanding and help the contextualization of TALD and provide support for the preparation of TALD Projects/programmes.

**EUROPEAN COMMISSION- DG RESEARCH AND INNOVATION**

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**March- June 2020**

Organisation and facilitation of a 3 day web-based workshop for 80 delegates of the CBD to explore opportunities for transformational change in the post-2020 global biodiversity framework [website](#)

2019

**EKLIPSE MECHANISM (HORIZON 2020 PROJECT)**

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**November 2019- January 2020**

Organisation and Facilitation of a consultative process and workshop on:What do we currently know about the impacts of pesticide and fertiliser use in farmland on the effectiveness of adjacent pollinator conservation measures such as flower strips and hedgerows, and what additional research is needed?

**EUROPEAN COMMISSION- DG DEVCO**

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**26-28 June 2019- Contract with IBF**

Co-facilitation of the Global Seminar on the Territorial Approach to Local Development (TALD), organized by Unit C5- 27-29 June 2019, Brussels. 50 participants.

**PARC NATUREL REGIONAL DES VOSGES DU NORD**

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**February to November 2019.** Facilitation of workshops (10-20 people) on "Hunting and Lynx: what constraints and opportunities

**THE INTERGOVERNMENTAL SCIENCE-POLICY PLATFORM ON BIODIVERSITY AND ECOSYSTEM SERVICES (IPBES)- UNITE**

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**14 January to 4 February 2019**

Organisation and facilitation of an online web conference on "Land degradation and restoration knowledge needs and gaps" mixing webinars and online forum discussions <https://www.ipbes.net/group/land-degradation-restoration>. 500 registered participants.

2018

**DELEGATION OF THE EUROPEAN UNION TO DJIBOUTI**

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**8-9-10 October 2018- Contract with IBF**

Co-facilitation of a participative workshop on Territorial Approach to Local Development (TALD) with the 65 national deputees and presidents of the regions of Djibouti .National Assembly of Djibouti.

**EUROPEAN COMMISSION- DG DEVCO**

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**27-29 June 2018- Contract with IBF**

Co-facilitation of the Global Seminar on the Territorial Approach to Local Development organized by Unit C5- 27-29 June 2018, Brussels. 80 participants.

**EKLIPSE PROJECT- ROYAL BELGIAN INSTITUTE OF NATURAL SCIENCES**

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**January 22- 25 2018** - Organisation and Facilitation of a web conference on: "The impacts of artificial Electromagnetic Radiations on wildlife (flora and fauna): What do we know? What are the knowledge gaps".

**November 15-16 2017**- Facilitation of the FACCE SURPLUS Mid-term and valorisation meeting  
Participatory processes to explore science policy interface best practices for FACCE SURPLUS [funded projects](#). 80 participants.

#### IBA- SHAPING THE FUTURE OF PROTON THERAPY – [HTTPS://IBA-WORLDWIDE.COM/](https://iba-worldwide.com/)

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**25-27 April 2017:** Facilitation of the exploratory workshop on IBA sustainability strategy with the 30 CEOs of the company.  
Collective intelligence processes: Samoan circles, pro-action café, etc.  
Louvain, Belgium

#### FACCE JOINT PROGRAMMING INITIATIVE – AGRICULTURE, FOOD SECURITY AND CLIMATE CHANGE

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**21-22 March 2017:** Facilitation of the capitalisation and valorization workshops of FACCE- Joint Programming Initiative (JPI). Collective intelligence processes to explore how projects can improve their science policy interface (<https://www.faccejpi.com>). 100 Participants.

Paris, France

2016

#### PARC NATUREL REGIONAL DES VOSGES DU NORD

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**Mediator-** Organisation and co-facilitation of a one year public consultation process called " Lynx Parliament" to prepare the arrival of the Lynx in the forest of the "Vosges du Nord".

France

2015

#### COMMISSION FRANÇAISE POUR L'UNESCO

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**June 2-5 2015** Facilitation of the International Meeting on Transboundary Biosphere Reserves, Liebfrauenberg - Goersdorf - France  
Participatory methodologies to explore TBR vision and strategic planning. 75 Participants.

Paris, France

#### EUROPEAN COMMISSION- DG DEVCO

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**March 16-18 2015:** facilitation support for the third meeting of the global Policy Forum on Development (PFD). It mobilized 120 representatives from civil society organisations (CSOs) and associations of local authorities (LAs) from different regions of the world,

2014

#### DIVERSITAS - INTERNATIONAL RESEARCH PROGRAMME ON BIODIVERSITY

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**March & June 2014:** coordination of DIVERSITAS review of the Global Biodiversity Outlook-4.

Paris, France

2010 – 2013

#### EUROPEAN COMMISSION-DG DEVCO

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**September 2013 and November 2013:** Co-facilitation of two 2- days-seminars (80 and 140 people) organised by DEVCO-Unit B2 for its grant beneficiaries on "management of the project cycle and monitoring of project implementation" for non-state actors and local authorities in Development

**June 2012:** Co-facilitation EC-DG Development and Cooperation (DEVCO) training on Project Cycle Management and Logical Framework Approach.

**February 2012:** Facilitation for DEVCO/Unit2 -one day team building workshop on the unit's strategy, workplan and work flow.

**Oct 2011:** Co-facilitation (participatory processes) for a seminar organised by DEVCO- Unit B2, for its grant beneficiaries 2010-2011 on "management of the project cycle and monitoring of project implementation" for non-state actors and local authorities in Development

Brussels, Belgium

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#### MEDIAN – SPIRAL EU PROJECT ON SCIENCE POLICY INTERFACES FOR BIODIVERSITY

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**January 2010- December 2013:** Organisation of network activities for the EU funded project SPIRAL on Science Policy Interfaces for Biodiversity and Ecosystem Services. Organisation of several participatory workshops. Expertise on Science Policy Interfaces in the field of Biodiversity and Ecosystem Services.

Barcelona, Spain

2009 – 2011

#### UNESCO- MAB PROGRAMME

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##### **UNESCO- MAB (Man and Biosphere Programme):**

Facilitation of working groups on communication strategy for the 2011 EUROMAB meeting.

Organisation and facilitation of a 3-day participatory workshop in 2009 with 100 participants to develop a common vision and strategic planning of the EUROMAB Network.

Preparation of a toolkit on participatory methods for UNESCO-EUROMAB Biosphere Reserves

Paris, France

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#### PROFESSIONAL EXPERIENCE AS EMPLOYEE

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05/2005 – 12/2017

#### BIODIVERSITY EXPERT – BELGIAN BIODIVERSITY PLATFORM- ROYAL BELGIAN INSTITUTE OF NATURAL SCIENCES

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##### **(Part time from January 2012 to December 2017 )**

##### **2016- 2017: EU Funded Project EKLIPSE: [www.eklipse-mechanism.eu/](http://www.eklipse-mechanism.eu/)**

Coordination of foresight workshops, e-conferences and horizon scanning on topics related to biodiversity and ecosystem services such as Nature-based solutions.

**2016:** Coordination of participatory sessions and master of ceremony for the North Sea Open Science Conference (7-10 November 2016 Ostende

**2007-2017: EPBRS Secretariat:** <http://www.epbtrs.org/> (European Platform for Biodiversity Research Strategy). Provided support to the organization of several EPBRS meetings on identification of research gaps and emerging issues related to biodiversity (Slovenia 2008, France 2008, Czech 2009, Sweden 2009, Spain 2009). Implementation of Horizon scanning and Theory of change facilitation techniques.

**2010-2015: EU funded project BiodiversityKnowledge (KNEU: <http://www.biodiversityknowledge.org>)**, Coordinator of the work-package 1 on mapping and analysing the network of knowledge on biodiversity in Europe.

**2007-2012: ERA-Net BiodivERsA:** Coordinator of the Work-package on communication and database development. The database compiles information on European Funding Programmes and organizations supporting biodiversity research and on biodiversity projects funded by BiodivERsA partners.

**2010 Event coordinator** for a large European participatory event gathering 230 participants: "Positive Visions for Biodiversity", the Belgian EPBRS conference, official event of the Belgian Presidency of the EU, November 16-19 2010. <http://www.positivevisionsforbiodiversity.org>

Implementation of participatory visioning and backcasting through Theory of Change participatory facilitation to address the Biodiversity crisis.

**2005-2010: Coordinator of the "Freshwater Animal Diversity Assessment (F.A.D.A)" Network.** An international network of taxonomic expertise on freshwater biodiversity aiming to compile the best available data on freshwater species diversity and distribution worldwide. Guest editor of the spin-off issue of Hydrobiologia on FA.D.A.

Brussels, Belgium

03/2004 – 10/2004

#### COORDINATOR OF EVENT ACTIVITIES – ASSOCIATION SCIENCE TECHNOLOGY, SOCIETY

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Coordinated public workshops/conferences and activities for a public event aiming to increase public awareness of sustainable development and environmental issues ("Biennale de l'Environnement" 23 to 26 September 2004; 45,000 visitors)

Paris, France

09/2002 – 10/2003

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**SCIENCE OFFICER – DIVERSITAS & CNRS- PEVS (PROGRAMME ENVIRONMENT, LIFE AND SOCIETY)**

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Developed an International network to initiate a Freshwater Task force for DIVERSITAS in relation to the GWSP (Global Water System Project). Compiled a Global Assessment of Animal Freshwater Biodiversity.

Paris, France

09/1999 – 12/2001

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**RESEARCH ASSISTANT – UNIVERSITY OF WASHINGTON- SAFS**

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Research project (Ms. Thesis): "*Stem production dynamics of dominant riparian trees in the Pacific Northwest coastal rainforest*".

Developed a production model for riparian vegetated surfaces and integration at the basin scale using aerial photos analysis and GIS tools.

Seattle

09/1998 – 06/1999

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**PROJECT ASSISTANT-INTERN – STEWARD AND ASSOCIATES (ENVIRONMENTAL CONSULTING FIRM)**

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Conducted project support (data collection, statistical analysis) and report preparation related to ESA studies on population assessment for Puget Sound Chinook salmon.

Snohomish

06/1996 – 06/1998

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**FISHERIES BIOLOGIST – CONSEIL SUPÉRIEUR DE LA PÊCHE (NATIONAL FISHERIES COUNCIL NOWADAYS ATTACHED TO OFB)**

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Developed and coordinated a regional monitoring network assessing fish population dynamics and habitat quality.

Clermont-Ferrand, France

11/1994 – 05/1995

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**RESEARCH ASSISTANT – INTERREGIONAL AGRONOMIC TECHNICAL SERVICE OF THE MINISTRY OF AGRICULTURE (SUACI) & INRA**

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Conducted research on impacts of range livestock on mountain water quality (ground and surface water).

Chambery, France

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● **EDUCATION AND TRAINING**

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01/11/2018 – 30/09/2019 – Paris, France

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**UNIVERSITY DEGREE (DIPLÔME UNIVERSITAIRE) – Conflict Management**

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This one year university degree validates professional expertise in conflict management and gives a certificate as professional mediator.

University Paris Descartes- Psychology Department

Continued Education

*Magna cum Laude.* Advisor Dr. R.J. Naiman

- Fisheries, Forestry
- Watershed management, River Ecology
- Statistics, Science Communication

01/10/1993 – 30/09/1994 – Caen, France

**DESS (SPECIALIZED DEGREE) IN WATER RESOURCES MANAGEMENT** – University of Caen

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*Summa cum Laude.* Caen, France

- Water management (including waste waters and drinking waters)
- Coastal areas management

01/09/1992 – 30/09/1993 – Clermont-Ferrand, France

**MAÎTRISE (B.S. HONORS PROGRAM) IN FRESHWATER BIOLOGY AND MANAGEMENT** – University of Clermont-Ferrand

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*Magna cum Laude.*

- Freshwater ecology, river and lake management
- Biology and Taxonomy

01/09/1991 – 30/06/1992 – Clermont-Ferrand, France

**LICENCE (B.S.) IN CELL BIOLOGY AND MICROBIOLOGY** – University of Clermont-Ferrand

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*Cum Laude.* Clermont-Ferrand, France.

- Microbiology, molecular biology, genetics

01/09/1989 – 30/06/1991 – Saint Etienne, France

**DEUG B (DEGREE IN GENERAL SCIENCE STUDIES)** – University of Saint-Etienne

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General Biology

- Plant and Animal Physiology, Geology, Molecular biology

● **LANGUAGE SKILLS**

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Mother tongue(s): **FRENCH**

Other language(s):

|                |    | <b>UNDERSTANDING</b> |         | <b>SPEAKING</b>   |                    | <b>WRITING</b> |
|----------------|----|----------------------|---------|-------------------|--------------------|----------------|
|                |    | Listening            | Reading | Spoken production | Spoken interaction |                |
| <b>ENGLISH</b> | C2 | C2                   | C2      | C2                | C2                 | C2             |
| <b>SPANISH</b> | A2 | A2                   | A2      | A2                | A2                 | A2             |

Levels: A1 and A2: Basic user; B1 and B2: Independent user; C1 and C2: Proficient user

## **● COMMUNICATION AND INTERPERSONAL SKILLS**

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### **Communication and interpersonal skills**

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Competences in:

Event organisation and Facilitation  
Participatory methodologies  
Stakeholder engagement  
Conflict management  
Science Policy Interface  
Project Management, Communication and Networking

Personal assets

Strong drive for achievement • High aptitude to multi-tasking Expertise on participative and collaborative methodologies  
Result-oriented• Independent and autonomous work  
Resilience and resistance to stress  
Incessant eagerness to learn and develop new skills and knowledge

## **● COURSES**

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### **Courses**

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2012: Formation Art of Hosting Francophone (world café, forum ouvert, etc.) <http://www.artofhosting.org/home/>  
2011 & 2012 Formations en gestion de conflits au "Centre pour la formation et l'intervention Psychosociologiques (CFIP)"  
Bruxelles, Belgique. (<http://www.cfip.be>)  
2016 : Advanced facilitation training 12-14 Oct 2016, Formapart, Paris, France  
2020-2021: Non violent Communication (1 year training)

## **● EXPERTISE**

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### **Environment-Biodiversity expert**

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Climate change and biodiversity  
Ecosystem services and nature based solutions  
Nature Conservation  
Freshwater ecology  
Land degradation and restoration

### **Project development, management and monitoring**

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Project management  
Team management  
Horizon scanning  
Project & Programme formal Evaluation  
Logical Framework Approach and Theory of Change  
Strategic planning and prioritization